

# University of Kalyani

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Prof Debansu Ray  
Registrar

## Provisional Ph.D. Certificate

No. Ph.D./Pol.Sc./SR/137(28)/2017

April 26, 2017

This is to certify that on the recommendation of the Board of Examiners, the thesis submitted by **Shri Soumen Roy** for the award of **Ph.D. Degree** of this University and on the performance of his/her Ph.D. Open Viva vide Reg.13 (D.D.) & Reg.14 (D.D.) (as per Regulation 2016, K.U.), he/she has been admitted to the aforesaid degree on **12.04.2017** in **Political Science** under the faculty of **Arts & Commerce**.

The Ph.D. Degree has been awarded in accordance with the provisions of UGC (Minimum Standards and Procedure for Awards of M.Phil./Ph.D. Degree) Regulation, 2009.

Title of the Thesis:

"GOOD GOVERNANCE AND DECENTRALIZATION: A STUDY OF SELECTED GRAM PANCHAYATS IN WEST BENGAL SINCE 1990s"

His/Her Degree will be conferred by the Hon'ble Chancellor at the next Convocation of this University.

*Debansu Ray*  
Registrar 27/4/17

REGISTRAR  
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